Using Toastmasters’ proven three-part learning process of study, action and feedback, your first step will be to select a project providing you with a leadership role.

This project will be a practical workshop in which to learn leadership skills, put those skills into action and then receive feedback on your performance and progress.

What sort of project might provide a leadership role? Perhaps you would enjoy taking on a project for your Toastmasters Club or District while serving as an officer or committee chair. Or, if you are an employee or supervisor in a business organization, you could do a leadership project related to the needs of your organization. Other possibilities include projects for your community, church, an association or professional group, or some other organization. Your project, in fact, can be almost anything, so long as it is legal, ethical and socially responsible, and your activities are not represented as being endorsed by Toastmasters International.

The program requires you to do the following:

- Recruit a Guidance Committee to meet with you at the completion of each of the five phases of this program and provide helpful feedback and suggestions for improvement.
- Study the learning materials in this the HPL manual (Catalog #262) carefully and apply them in your own situation.
- Select a worthwhile project which you intend to complete by working with other people in a leadership capacity, either formal or informal. Work with your team to accomplish the goal, or at least make enough progress so you can show the results of your learning process.
- Make a presentation on your project to your club and get helpful feedback from members; then submit results to Toastmasters International to receive the “Leadership Excellence” award certificate and credit toward the Advanced Leader award.

This hands-on, skill building program requires you to conduct a project of your choice in which you serve as a leader. Reflecting your own goals, the project may be affiliated with your participation at Club, Area, Division, District, business or community level. The High Performance Leadership manual walks you through the project's different phases, providing study material and activities to complete. As you progress you will learn about:

- The need for leadership, the six dimensions of leadership, your current leadership skills, and becoming a more effective leader.
- Developing a vision and creating an action plan.
- Helping the team accomplish its mission and dealing with setbacks.
- Analyzing efforts.
- Providing help through each phase is a Guidance Committee - people you select to counsel you and evaluate your work.

How the HPL fits into the Leadership Track

<table>
<thead>
<tr>
<th>Competent Communicator (CC)</th>
<th>Advanced Communicator Bronze (ACB)</th>
<th>Advanced Communicator Silver (ACS)</th>
<th>Advanced Communicator Gold (ACG)</th>
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<tbody>
<tr>
<td>Competent Leader (CL)</td>
<td>Advanced Leader Bronze (ALB)</td>
<td>Advanced Leader Silver (ALS)</td>
<td>HPL</td>
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<tr>
<td>Must complete CC or CTM and CL</td>
<td>Must complete both ACG and ALS</td>
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<td>New Member</td>
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NOTE: This Pocket Guide in no way supplants, substitutes for, or may be used in lieu of the High Performance Leadership program manual, Catalog #262. It serves merely as a way of introducing a Toastmaster to the program.

Order your HPL program from the TI Supply Catalog or from the TI on-line store: [http://www.toastmasters.org/](http://www.toastmasters.org/)

Visit the District 63 Website [http://www.d63toastmasters.wordpress.com/resources](http://www.d63toastmasters.wordpress.com/resources) and download your own copy of the pocket guide!
How to Use the HPL Program

Study :: Action :: Feedback

The projects in the HPL manual require considerable thought, preparation and time. The rewards you receive will depend upon the effort you expend. Complete each project to the best of your ability and challenge yourself to do even more.

The project you select should be one that requires you to improve, use and challenge your leadership skills.

Using Toastmasters’ proven three-part learning process of study, action and feedback, your first step will be to select a project providing you with a leadership role.

This project will be a practical workshop in which to learn leadership skills, put those skills into action and then receive feedback on your performance and progress.

Part I

Learning About Leadership

Study
- The Need for Leadership Today
  - Leaders and Managers
  - Formal Authority and Earned Authority
  - To Lead and to Serve
  - The Six Dimensions of Service Leadership
  - Service Leadership Chart
  - How to Become a More Effective Leader

Part II

Choosing Your Objective

Study
- Vision, Mission and Core Values
- Forming a Vision
- Turning a Vision into a Mission
- Defining Core Values
- Communicating Your Vision and Mission

Action
- Describe Your Vision
- Write Your Mission Statement
- Define Your Core Values
- Plan Your Speech to the Club
- Present Your Speech to the Club

Feedback
- Guidance Committee Meeting Agenda
- Evaluation Guide for “Sharing Your Vision”

Part III

Analyzing and Presenting Your Results

Study
- Review Results
- Present Results to Your Club
- The “Leadership Excellence” Award

Action
- Plan Your Speech to the Club
- Review Speech with Guidance Committee
- Present Your Speech to the Club
- Evaluation Guide: “Presenting the Results”

Feedback
- Meet With Your Guidance Committee

Part V

Working the Plan

Study
- Help Your Team Accomplish its Mission
- Support Development Appreciation
- Hold Periodic Progress Review Meetings
- Review Your Own Personal Progress
- Deal with Obstacles/Setbacks/Problems
- When and How to Rethink Your Direction

Action
- Review Your Progress Against Your Plan
- Overcome Problems
- Handle Conflict
- Re-evaluate the Overall Plan
- Get Feedback from the Team
- Re-evaluate Your Leadership Skills

Feedback
- Meet With Your Guidance Committee

Part IV

Winning Commitment to Your Objective

Study
- How to “Enroll” Others in Your Vision
- How to Form an Action Team
- How to Create an Action Strategy
- Develop an Action Plan
- How to Decide on Roles, Goal, and Timetables

Action
- Recruit Your Action Team
- Build Your Team by Sharing Ownership
- Create an Action Strategy
- Begin to Develop an Action Plan
- Define Roles, Goal, and Timetables
- Write the Plan
- Action Plan and Timetable

Feedback
- Meet With Your Guidance Committee

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